STDF Technical Working Group
Meeting on SPS Indicators

Sheelagh O’Reilly
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SPS system development

• Needs to be linked to national development strategies and processes;

• Cross cutting issue linking domestic objectives and the international trade arena;

• Variable causal links between actions, outcomes and impacts;

• Requires a positive enabling environment;

• Operating in a changing aid and development effectiveness environment.
Paris Declaration on Aid Effectiveness

- Reforming the delivery and management of aid
- 56 commitments that fall under 5 principles
  - Ownership
  - Harmonisation
  - Alignment
  - Managing for Results
  - Mutual Accountability
- Countries make commitments, Donors make commitments, Countries & Donors make joint commitments
Accra Agenda for Action (Sep 2008)

• Accelerate and deepen the implementation of the Paris Declaration

• 3 principles:
  – Country Ownership is key
  – Building more effective and inclusive partnerships
  – Achieving development results – and openly accounting for them – must be at the heart of all we do
Investments need results!

- To maximise results there is a need to understand how inputs (people, funding, time etc) can create **CHANGE** leading to **DESIRED RESULTS**.

- **CHANGES** need **MONITORING** against **BASELINES** and **EVALUATION** of progress

- **CLARITY** about key processes as well as **EFFECTIVE DATA** (qualitative and quantitative).
Results Based Management (RBM)

A management strategy focusing on performance and achievement of outputs, outcomes and impacts.

(OECD-DAC Glossary of Key Terms in Evaluation and Results Based Management)
What are the pathways to results?

- In some areas **direct and simple causal links** e.g. building a bridge will reduce transport times instead of relying on ferry crossings.

- Some areas are **complicated but known** e.g. mechanisms for development of investment finance mechanisms for Micro/Small/Medium enterprises.

- Some areas are **complex i.e. outcomes can be unpredictable** e.g. investments in agriculture and impact on poverty depends on the smallholders assets as well as access to markets for inputs and outputs.
What is a logical framework?

- **Logframes** are an analytical tool to plan, monitor, manage and evaluate projects.
- **NOTE:** There are many logframe formats!! AND a country may have a preferred approach linked to NATIONAL M&E systems.
Why use logframes?

• Logframes help to:
  – Ensure logical thinking in the design of a project or programme;
  – Set a framework for targets and results
  – Monitoring progress towards targets and results
  – Assess the direct and indirect benefits of a project
A tool for management

- Logframes are a tool and as such can be adjusted;
- Targets can be reviewed as contexts change;
- Indicators may be adjusted to reflect situation;
- They can be used to re-assign priorities and resources;
- To have evidence to allow changes to be explained;
- Allow risks and assumptions to be articulated;
Indicators: baselines and targets

• For the logframe to be used effectively for monitoring project progress need to have a coherent **BASELINE**.

• Similarly need to have clear **TARGETS** with, for a multi-year project, **MILESTONES** identified.

• Baseline, target and milestone data should, ideally, use same data source.
Indicators

Quantitative or qualitative factor or variable that provides a simple and reliable means to measure achievement, to reflect the changes connected to an intervention, or to help assess the performance of a development actor.

• What is to be measured

• Neutral

• Verifiable i.e. sources of information reliable and available as required?

• Balance of quantitative and qualitative?

• Monitor process and product?

• Do they reflect project from different stakeholders perspectives?
Focus: Managing for Results

Need to establish **robust, but simple** M&E systems which are focused on **joint** responsibility and accountability for programme **results:**

- **evidence** must be drawn from **existing** country systems;
- strongly **aligned** with existing / developing national systems,
- employ national institutional structures, staff and reporting mechanisms where feasible,
- require minimal additional resources for ongoing maintenance
Summary

Results Based Management and use of logical framework as a tool for monitoring and evaluation is not about compliance and control, but good management practice.

Success breeds success – demonstrate progress, attract support.