

Trade and improved livelihoods in aquatic production in Africa: Building capacity on environmental management, aquatic animal health management and biosecurity governance and food safety in aquaculture and aquatic animal production systems in Africa (TILAPIA)

1 Rationale

1.1 Sector context: Partner Government(s) policies and strategies

Aquatic animal production has been identified as among the key agricultural value chains for transformation under the *New Partnership for Africa's Development* (NEPAD) *Comprehensive Africa Agricultural Development Programme* (CAADP) framework as well as the Malabo Declaration. The overall aim of this initiative is to transform Africa's agricultural sector into one that fosters equitable socio-economic development. The mandate of the *African Union – Inter-african Bureau for Animal Resources* (AU-IBAR) is to support and coordinate the sustainable development and utilization of animal resources on the continent. AU-IBAR plays a major role in enabling *Member States* (MS) achieve this goal in line with its key thematic areas of AU-IBAR's strategic plan notably:

- 1. Animal health, disease prevention and controls,
- 2. Animal resource production systems and ecosystem management, and
- 3. Access to inputs, services and markets for animal and animal products.
- 4. Animal resources information and knowledge management.

AU-IBAR is therefore the Continent's lead agency that provides strategic support and helps implement other high-level African and global initiatives on fisheries that include the Abuja Declaration (NEPAD, 2005), NEPAD's Action Plan, the *Conferences of African Ministers of Fisheries and Aquaculture* (CAMFA 1 and 2), Africa's policy framework and reform strategy for fisheries and aquaculture, the *Food and Agriculture Organization of the United Nations* (FAO) Code of Conduct for Responsible Fisheries (1995) and other relevant international agreements and guidelines.

The project proposed contributes towards attaining the Sustainable Development Goals, Accelerated African Agricultural Transformation Goals, and the objectives of Africa's fisheries and aquaculture policy framework and reform strategy on *Sustainable Aquaculture Development; and Responsible and Equitable FishTrade and Marketing*.

At country level, the project's activities will contribute to national strategies on food and nutrition security, poverty reduction and economic growth.

1.2 Strategic analysis

The fisheries and aquaculture sector overview.

(i) Aquaculture

According to FAO, the total aquaculture production in sub-Saharan Africa has grown from 55 800 metric tonnes in the year 2000 to about 615 000 metric tonnes in 2012, with an estimated value of US\$1,3 billion. Aquaculture growth has been impressive over the years in Nigeria, Uganda, Ghana, Kenya and Zambia (FAO Stats, 2012).

Due to high local demand, the vast majority of farmed aquatic animals in Africa are freshwater fish species, mainly the Nile tilapia (*Oreochromis niloticus*) and African sharptooth catfish (*Clarius gariepinus*). These species are relatively easy to rear in ponds, cages and in advanced technologies such as recirculation systems and aquaponics. There is also growth in marine aquaculture of shellfish (molluscs) in countries such as South Africa and Namibia where high value species e.g. abalone, oysters and mussels are produced for the export markets. Until recently, shrimp aquaculture has been developing modestly in Madagascar and Mozambique.

Several countries have prioritized aquaculture development and have included it in their national development plans. Thus a significant increase in aquaculture production is envisaged in years to come. In response to this, at the recent Conference of African Ministers of Fisheries & Aquaculture (CAMFA) held in April 2014 in Addis Ababa (Ethiopia), strategies were put in place to scale up the adoption of best practices in fisheries and aquaculture development in Africa within the result framework of the CAADP.

With an annual growth rate of over 6% in the last two decades, aquaculture is the fastest growing animal production sector in the world. It is estimated that half of all aquatic animal production is now generated from aquaculture (the other half being capture fisheries). Not only does aquaculture contribute significantly to food production, it also contributes to job creation. Worldwide, 80% of aquaculture production originates from small-holder farms (< 2ha). The increase in aquaculture production is related to the increase in demand for fish, the increase in the price for aquatic animals (making it more profitable for aquatic animal farmers) and the results of research to improve production and to increase the number of species farmed.

Another catalyst to the growth of aquaculture is the relative decline in fish production from capture fisheries.

Traditionally Asia has been the power house of aquaculture. Countries such as China and Vietnam are the bulk producers of fish. Their long tradition in aquaculture created the platform for this industry to diversify and expand exponentially. However, in recent years, environmental management and aquatic animal health issues have been a major concern for this region, causing huge loss of revenue.

In Africa, aquaculture has so far been a low key affair. Total aquaculture production from Africa represents about 2% of total global production as compared to 25% from Asian countries. In the 70's and 80's aquaculture was promoted at the level of subsistence farming and the net results were poor – though the continent has favourable environmental conditions for farming. However in the last two decades there has been a shift to aquaculture as a commercial venture. Nigeria has become the largest producer of catfish in the world and Egypt seconds China only to tilapia production. International investors are increasingly considering Africa to invest in aquaculture ventures. Global markets for fish and shellfish and fishery products are expanding, representing a growing source of foreign currency earnings for many developing countries.

With increasing demand for fish throughout Africa and the dwindling catches from capture fisheries, especially in large marine ecosystems, aquaculture development offers an alternative to sustaining the supply of fish to markets. The development of aquaculture in Africa is not only limited to fish production, it is developing both upstream and downstream businesses and creating opportunities for skilled jobs, for example in the manufacture of fish meal. If there is a lesson to be learnt from the Asian success story in aquaculture, it is that adequate environmental practices underpinned by strong legislative frameworks, need to be put in place as the industry develops to ensure sustainable growth and safeguard the economic interests of farmers.

(ii) Inland Fisheries.

Inland fisheries are conducted continent-wide across Africa from its extensive network of lakes, rivers, wetlands, as well as natural and man-made reservoirs. These ecologies are critical to Africa's security and livelihood needs. Some of the shared freshwater bodies that have supported huge fisheries resources on the continent include Lake Victoria, Tanganyika, Chad, Nile River, Zambezi River as well as other waters bodies such as Volta Lake, Aswan dam, Kainji Lake and Lake Kariba. The annual harvest of inland fisheries in Africa is 1.5 million tons per annum. The contribution of inland fisheries is approximately 54% of the total fish harvest.

As a considerable portion of the marine open water fisheries are exported out of the continent, inland fisheries play a critical role in food production and job creation for millions of Africans. In Africa, fish from inland fisheries is indeed "rich food for the poor". The potential for inland water fisheries on the continent is immense. Catches from inland water fisheries in Africa increased from 325 787 mt in 1950 to 2 705 519 tonnes in 2012 representing 23.26% of total global production of 11 630 320 mt. The benefits of inland fisheries to food security, micro-nutrients for children, and economic development cannot be understated.

Fish in Africa is traded, often across many international borders and women play an important role in this part of the sector. While men traditionally fish, women play an important part in the processing, preservation and trade of fish. The threats to inland fisheries in Africa (apart from the pressures of over-fishing) arise from a lack of comprehensive management plans that include weak policy and legislative frameworks on environment management, aquatic animal health and biosecurity. The level of movement of fish and fish products by traders between catchments as well as the increase in aquaculture activities across the continent pose a threat of disease outbreaks or environmental disasters. Furthermore, the extent of environmental degradation (for example through industrial, mining or agricultural pollution) poses a risk of ecosystem disasters that predisposes to outbreaks of aquatic animal diseases. Should a disease outbreak occur in a lake or section of river that supports large inland fishery communities, thousands of fishers could lose their livelihoods and thousands more who depend on that resource for food, their food security.

In the last few years there have been several such outbreaks in Africa. The reporting of *Epizootic Ulcerative Syndrome* (EUS)¹ in fish and *White Spot Syndrome Disease* (WSSD) in shrimp has demonstrated how vulnerable the continent is to aquatic diseases and how ill-prepared Member States are to effectively deal with such situations. There is thus a need for sound environmental management practices that include *environmental impact assessments* (EIA), sound regulatory frameworks, strategies and capacity for effective and timely response to unforeseen environmental disasters, aquatic health management issues and maintenance of ecosystem integrity.

As the most internationally traded commodity, fish and shellfish are often an overlooked component of global food security. They provide essential local food, livelihoods and foreign earnings for many developing countries. In regions such as Africa, it is the most important protein source in people's diet. Since global capture fisheris are unlikely to increase production to meet population growth needs, and already half of the world's fish production comes from aquaculture, aquaculture production is therefore expected to continue increasing to become the most important source of the world's fish for consumption. Taking projected population growth into consideration, average per capita demand for fish is expected to increase by 2030 (although per capita fish consumption in Africa itself is expected to decrease from 7.5 kilograms per year to 5.6 kilograms per year by 2030).

Unfortunately, appropriate regulatory frameworks for control and governance of fish health infrastructure are not well enough established to support rapidly growing aquaculture industries and meet its biosecurity needs. In other parts of the world, similar scenarios have shown to have resulted in devastating environmental and socio-economic consequences when aquaculture was emerging. On the continent, the rapid spread and impact of EUS and WSSD highlights the consequences of lack of regulatory frameworks in an environment of irresponsible movement of live aquatic animals (including of ornamental fish that is by and large an unregulated trade), aquaculture intensification and diversification, and poor biosecurity knowledge and infrastructure. The overall goal therefore, should be to have in place appropriate strategies and frameworks as seen in many developed aquaculture regions.

Effective, well-coordinated and proactive biosecurity systems are the product of science-based knowledge and practices used within effective regulatory frameworks that are backed by sufficient resources for enforcement. As aquaculture becomes more intensive, the need for capacity and appropriate governance frameworks becomes apparent in light of the emerging challenges that border on management and institutional arrangements within and between countries. This calls for regional and international cooperation, pooling of resources and sharing of expertise and information.

1.3 Crosscutting issues

Gender

It is accepted that there is a strong relationship between hunger and gender inequality. As has been mentioned before, the empowerment and leverage of the status of women to that of men in Sub-Saharan Africa has the potential to reduce the number of malnourished children by a significant 1.3 million. In aquatic animal production and fisheries, women are mostly involved in processing and marketing. Empowering women and youth by building their capacity in best practices in fish handling, processing methods for post-harvest reduction and marketing will consequently have a positive impact on household incomes and the health status of families. Strengthening the capacity of value chain actors that include women and youth consequently shall strengthen intra-regional fish trade, improve food and nutritional security as well as rural livelihoods.

Climate Change

In recent years there has been an increase in the reporting of OIE notifiable aquatic and terrestrial diseases in Africa. While this can be attributed to anthropological causes, it is reasonable to assume that climate change is in some cases a factor in the occurrence and intensity of diseases outbreaks. With climate change, weather patterns change that affect natural systems including rivers and lakes resulting into stressful conditions for aquatic animals making them more susceptible to disease.

2 Problem Analysis

Capacity on aquatic animal health issues on the continent in relation to aquaculture, commercial fisheries, ornamental fisheries, the tourism industry and the environment are very weak. In order to meet the above mentioned policy objectives of the sector – aquatic animal health, aquatic biosecurity and foods safety are critical components.

2.1 Weak capacity to implement ecosystem approach to aquaculture

The capacity to adopt and implement ecosystem approaches to market-oriented aquaculture production systems as well as inland capture fisheries is very weak. Considering the rapid rate at which aquaculture is growing on the continent as well as the challenges the inland fisheries sector is facing, there is a need to streamline development in line with sustainable ecosystem approaches to avoid environmental degradation and mitigate against biosecurity risks that cause enterprise failure.

For example, it would be more sustainable if aquaculture establishments were located in zones/areas that are environmentally appropriate. The establishment of aquaculture producing zones based upon natural resource potential and ecosystem carrying capacities would facilitate the implementation of environmental management, biosecurity measures as well as marketing.

Such an approach however, will entail the undertaking of regional and national strategic environmental assessments for aquaculture that would provide baseline information on ecosystem characteristics and capacities. Such an approach would enable planners and developers to ascertain what sort of developments should be approved and to what level, institute appropriate environmental management and biosecurity control strategies which in turn would minimise conflict and risks of failure from aquatic developments. Such an approach would also improve the ability of stakeholders and member states to better cope with the effects of climate change.

2.2 Weak capacity for aquatic animal diseases prevention, early detection and rapid response

The capacity and mechanism for early detection and response to disease outbreaks in aquatic production systems is a serious hindrance. This inadequate capacity for aquatic animal disease control and biosecurity management remains a major challenge and poses a big threat to food production and livelihoods among fishery-dependent communities. This was manifested by the outbreak of *Epizootic Ulcerative Syndrome* (EUS), in the Chobe-Zambezi system in Africa in 2006. Typical outbreaks of EUS are associated with high mortality rates in fish to the extent that it may have the potential to disrupt livelihoods of fishing communities. The further spread of this disease inland where millions of fishers and rural communities depend on fish for their livelihoods and food security is a real possibility that poses a potential to threat to social stability on a massive scale. The lack of opportunity and alternative livelihoods for the fisheries dependent communities is a major risk determinant in the spread of this disease inland as fishers tend to regularly move in search of better fishing grounds.

The capacity of veterinary services (and aquatic animal health services) to address these challenges in AU member states therefore needs to be developed accordingly so as to ensure sustainable aquatic production for increased sectoral growth.

Undergraduate veterinary education is recognized as an important cross-cutting issue in the improvement of aquatic animal health services. Aquatic animal health management capacity development needs to be incorporated in training modules of existing veterinarians to orientate them towards aquatic animal diseases and pests, and food safety to enable them provide relevant services to stakeholders in the sector.

2.3. Weak legal and regulatory frameworks

Most African countries have policies and regulations on fisheries and aquaculture. However these policies have a strong bias towards regulating capture fisheries and are very limited when it comes to aquatic environmental health, aquatic animal health and biosecurity. Regulatory frameworks for sustainable aquaculture development where available are weak in content and are underscored by the absence of regional or national strategies on issues of aquatic environmental health, aquatic animal health and biosecurity frameworks and strategies were amply illustrated in the wake of the White Spot Syndrome Disease outbreak in Mozambique and Madagascar prawn farms and the EUS outbreak in the river Zambezi.

Sound legislative frameworks stipulating regulations for the aquaculture industry that encompass the use of inputs and catering for value-chain development needs are important. Current instruments generally are not comprehensive enough and are therefore limited in their capacity to adequately regulate the industry. The lack of mechanisms for coordination in the wake of disease outbreaks is also a major issue in the majority of the regions.

2.4. Weak capacity for compliance to aquatic animal trade standards, guidelines and certification procedure

The export of fish and fish products from several African countries to markets such as the European Union is limited because they do not meet the stipulated sanitary, phyto-sanitary standards (SPS). Consequently revenues from this resource are limited. The basic international standards that animal resources (including fisheries and aquaculture) need to meet to access international markets are those stipulated by the World Organisation for Animal Health (OIE) and the WHO/FAO Codex Alimentarius. The lack of certified accreditation procedures and facilities for aquatic animal and aquatic animal products is another constraint to accessing international trade. African countries additionally are often limited in their capacity to adequately contribute to the standard setting processes set by OIE and Codex Alimentarius. To address this constraint, human and infrastructural capacity needs to be developed in the relevant scientific disciplines. Furthermore, African countries need to be encouraged to come up with common coherent positions, based on scientific evidence, for the effective participation in the meetings of these organizations.

3 Lessons learned and Complementary Actions

3.1 FAO-IGAD project on "Support to Capacity building to promote formal marketing and trade of fish and fish products from the Horn of Africa" (TCP/RAF/3308).

This project was implemented by IGAD in collaboration with the FAO Sub-regional Office for Eastern Africa between June 2011 and May 2013. The lessons that can be learned from this project include the analysis of value chain actors for capacity building towards improved fish quality standards, fish trade and marketing, critical processes and procedures for establishing regional networks, such as fish market information systems, and the identification of constraints and issues in harmonizing regional policies.

3.2 SADC Strategy for Biosecurity governance and fish diseases control

Lessons drawn from this project cover the systematic processes adopted in the formulation of the regional biosecurity strategy.

3.3 EAC project on "SPS Measures for Fish and Fish products" by the EU Smart-Fish project

Lessons drawn from this project cover the formulation of strategies on regional sanitary measures for fish and fish products.

3.4. AU-IBAR Project on *"Participation of African nations in Sanitary and Phytosanitary Settings Organizations"* (PAN-SPSO), funded by the EU and implemented by AU-IBAR since 2009 (ends in December 2015, except for WTO and OIE related activities – August 2017, see VETGOV project below).

The project aims at facilitating the effective participation of African countries in the activities of the *World Organisation for Animal Health* (OIE), the *International Plant Protection Council* (IPPC) and the *Codex Alimentarius Commission* (CAC) during the formulation of international standards on animal (terrestrial and aquatic) and plant health, and food safety.

The mains outputs are the following:

- i. African countries are strengthened to empower SPS entities for effective participation in SPS standard-setting activities;
- ii. Common position on SPS standards at continental and regional levels rare reached by African countries;
- iii. Technical capacity of African countries are strengthened to draft standards and to develop science-based arguments;
- iv. SPS-related data and information are acquired and disseminated to African countries through established accessible information sharing platform.
- 3.4 3.5. AU-IBAR / FAO / OIE Project on *"Reinforcing Veterinary Governance in Africa"* (VETGOV) funded by the EU since 2012 (ends in August 2017).

The program aims at improving animal (terrestrial and aquatic) health in Africa, and in particular to control emerging and re-emerging diseases, and to build the capacity of Veterinary Services and improve their governance, in accordance with the quality standards in the Terrestrial and aquatic Animal Health Code, which are adopted by all Member Countries and Territories of the World Organization for Animal Health (OIE). The strategic goal of the programme is to bring about institution strengthening of veterinary services towards (i) the establishment of adequate veterinary services at the national level (ii) strengthen regional institutions to play their roles of: coordination, harmonization, integration and support to countries with the aim to stimulate a more conducive environment for public and private investments in the livestock sector.

3.5 3.6. AU-IBAR / AU-NEPAD Project on "Strengthening institutional capacity to enhance governance of the fish sector in Africa".

This EU funded project is implemented by AU-IBAR with support from the *NEPAD Planning and Coordination Agency* (NPCA) and runs from March 2014 to September 2017.

The specific objective of this action is to improve the institutional and policy environment for sustainable management and utilization of fisheries resources in Africa. The project has activities on strengthening human and institutional capacity in aquatic environmental management, biosecurity governance and fish diseases control that will be complementary to

the proposed activities in the proposal for aquatic environmental management and fish diseases control.

3.6 WORLDFISH project on *"Improving Food Security and Reducing Poverty through intra-regional Fish Trade in sub-Saharan Africa"* (FISH-TRADE)

This EU funded project is implemented by WorldFish in collaboration with AU-IBAR and the NEPAD *Planning and Coordination Agency* (NPCA) and runs from March 2014 to September 2018.

The objective of this project is to improve food and nutritional security and reduce poverty in sub-Saharan Africa by enhancing the capacities of regional and Pan-African organizations. The activities in the FISH TRADE project that will be complementary to the proposed activities in the proposal for aquatic environmental management include formulating guidelines and frameworks for increasing compliances with best practices in trade and market issues, development harmonized regional policies with the RECs proving leadership, capacity building of national veterinary services to support aquatic production systems.

4 Formulation of the project

The African Union – Inter-african Bureau for Animal Resources (AU-IBAR), in collaboration with OIE, FAO, NPCA, have formulated a concept note on 'Building capacity on fish health, aquatic biosecurity and sustainable management to develop and sustain aquaculture and fisheries production systems in Africa' for <u>Trade and Improved Livelihoods in Aquatic Production in</u> <u>Africa</u> (TILAPIA). With the financial support of the *Standards and Trade Development Facility* (STDF)² a stakeholder's consultation workshop was organized to consolidate the Concept note and prepare the full project proposal.

The objective of the workshop was to identify, discuss and build consensus on the elements to be included for improving the TILAPIA proposal and procedures to be followed for responding to the call from STDF for the proposed project.

There were 47 participants drawn from African Union member states (AU-MS), Regional Economic Communities (RECs), private sector and individual experts. There were representatives from partner organizations including AU/IBAR, FAO, OIE and the NPCA.

5 Description

5.1 Objectives

The project intends to address key issues in aquatic environmental management, aquatic animal health and biosecurity and food safety in fishery and aquaculture production systems. It shall include capacity development, strengthening of policy, institutional and regulatory frameworks in the emerging aquaculture sector in Africa. It is meant to create a conducive environment for

² Insert the reference of the grant

increased production, increased food safety and increased regional trade of aquatic animals and their products, while securing rural livelihoods, fostering investment in the sector, and sustaining production through environmentally sound practices.

Project goal: To enhance the contribution of the fisheries and aquaculture sectors to food security, poverty reduction and improved livelihoods in Africa

Overall objective: To strengthen capacity for environmental management, aquatic animal health and biosecurity governance and food safety in aquaculture and fisheries production systems in Africa.

Specific objectives:

The specific objectives therefore are:

- 1. Enhance capacity for environmental management in aquatic animal production systems.
- 2. Strengthen capacity of stakeholders in aquatic animal health management and biosecurity.
- 3. Enhance compliance of aquatic animal products to aquatic animal trade standards, regulations and certification procedures in order to promote access to national, regional and international markets.

5.2 Expected Results

R.1. Capacity for environmental management in aquatic production systems enhanced

A.1.1. Strengthen policy and institutional capacities on aquatic environment management and biosecurity;

this will include Develop and provide guidance on effective governance models to facilitate sustainable aquaculture development; harmonization of policies and regulatory frameworks on ecosystem approach to aquaculture and aquatic animals etc.)

A1.2. Develop and implement guidelines for demarcating and managing aquaculture zones. This will include facilitating regional strategic environmental assessment for aquaculture development on shared ecosystems

A1.3: Develop and implement mechanism for collaboration and sharing of expertise between private sector and public institutions in environmental management

R2. Capacity of stakeholders in aquatic animal health management and biosecurity governance strengthened

A.2.1. Strengthen/develop capacities and systems for early detection and reporting of aquatic animal diseases

This will include Strengthen provisions of diagnostic services, by raising diagnostic capacity in national reference laboratories in each country, establishing regional reference infrastructure services on aquatic animal health and biosecurity.

A.2.2 Strengthen public veterinary services and other competent authorities in aquatic animal disease control and biosecurity.

This consists of strengthening the position/role of the aquatic animal disease focal point within the department of veterinary services; build the capacity of practitioner in aquatic animal diseases and biosecurity control; enhance collaboration between academia, competent authority, veterinary authority and private sector representatives.

A2.3 Strengthen regional early warning and response systems.

This will be done by improving knowledge of public and private sector aquatic animal health professionals, veterinarians and veterinary para-professionals in diseases surveillance, disease recognition, species identification, emergency response, emergency preparedness plans, bio-security at farm level and between farms, inspection of live animals (ornamental aquatic animal, seed, brood stock, table aquatic animal) and products (at farm level, at import, at export), inspection of feeds, veterinary inputs, services and processes, quarantine, international standards on aquatic animal health, welfare, trade and veterinary public health, international zoo-sanitary certification; establishing regional frameworks for aquatic animal disease and biosecurity control

R.3. Enhanced compliance to aquatic animal trade standards, regulations and certification procedures.

A.3.1. Capacity-building of private sector stakeholders (producers, processors, suppliers, traders) on best practices in aquatic animal health management, hygiene and HACCP, international trade standards (OIE, Codex) and responsible use of pharmaceutical products.

A.3.2. *Develop and implement an accreditation mechanism for aquatic animal feed and seed.* to ensure availability of quality broodstock and seed and also to build technical capacity in hatchery and farm management. There is a need for adopting/implementing appropriate technology for different production scales and this would enable farmers to be more market oriented and capture information on economic performance (i.e. Feed conversion ratio and specific growth rates etc.).

A.3.3. Develop and implement mechanism to improve value addition, food safety and traceability. This will include enhancing the role of focal points for the Codex Alimentarius Committee on aquatic animals and aquatic animal product

A3.4 Strengthen the capacity of stakeholders associations to monitor the implementation of standards.

R.4 Capacity of stakeholders on improved aquaculture productivity and trade enhanced

A4.1 Conduct Value chain analysis for aquaculture and capacity of stakeholders strengthen on environmental management, biosecurity and food safety along the value chain.

A.4.2. strengthen regional cooperation on aquatic animal market information, trade agreements and policy harmonization

A4.3 Enhance services delivery in aquaculture production systems

this will entails strengthening extension services, implement supportive PPP models, organize exchange visits

6 Risks and assumptions

Risk	Mitigation	Assumption
Lack of ownership of the project	Extensive consultative processes	There will be ownership of project
by stakeholders	and participatory approach	activities due to AU leadership
Lack of or limited implications of	High level consultative processes	The project outcomes will be
project outcomes - strategies,	and forums for adoption of project	implemented by member states
policies and regulatory	outcomes - CAMFA processes.	and regional institutions due to the
frameworks.		high level adoption and tangible
		positive outcomes.
Political instability at member	Pro-active and Early warning	There shall be no political
states and regional levels.	systems would be adopted.	instability along the identified
		corridors.
Declining aquatic animal	Sensitization on aquatic animals	There will be abundant aquatic
resources.	and aquaculture resource	animal resources for trading and
	sustainability will be an integral	marketing.
	component of the project	
	implementation.	

Table 1. Potential Project Risks.

Environmental	randomness	The proje	ect will rel	y on existing	There	are	existing	g en	nergency
(climate change and	other natural	emergenc	e response	e systems and	respons	se s	systems	to	natural
disasters).		also inco	rporate a	wareness for	disaste	rs alo	ng the c	orrido	ors.
		adaption i	n commun	ities along the					
		corridors.		-					
Emergence of	difficult	Periodic	internal	coordination	There	W	rill b	е	smooth
relationships betweel	n partners in	meeting			implem	entati	ion by pa	artner	S
project implementatio	n.								

7 Sustainability

Table 2. Factors likely to impact on sustainability.

Key Factor	Conditions to Ensure Sustainability
a. Ownership	Involvement of MS institutions and RECs as well as the private
	sector, practitioners, producers, and processers through networks
	and associations
b. Appropriate technology	Research and training institutions, value-chain approach technology
	development and dissemination taking into account needs and
	building capacity of actors along the value-chain.
c. Institutional, governance and	Capacity building of managers, diagnostic and phyto-sanitary
management structures	facilities as well as personnel running facilities to generate the
	appropriate data that shall advise processes and institutions.
d. Economic and financial viability	Involvement and capacity building of private sector value-chain
	actors to under-take some of the tasks. Re-investing returns from
	increased production and trade both by the private and public sector
	independently and together.
e. Environmental and natural	Biosecurity measures in place, increased public awareness,
resources	increased capacity of aquatic animal health practitioners, managers
	and other stakeholders to evaluate and implement biosecurity
	measures.
f. social and cultural issues, including	Adopt EIAA approaches that ensure participation of general public ,
gender equality	users of resources and vulnerable groups.

8 Method of implementation

The proposed action will be implemented collaboratively through strategic partnerships and coalitions. To ensure continuity and register high impact, the action will ensure that it builds on previous and on-going actions. A partnership comprising AU-IBAR, NEPAD Planning and Coordination Agency (NPCA), FAO and the World Organisation for Animal Health (OIE) will implement the action. A partnership agreement between these institutions will be signed in which detailed activities to be implemented will be provided. The action will be coordinated by AU-IBAR's Animal Production Unit.

The *Inter-African Bureau for Animal Resources* (AU-IBAR) is the African Union's technical agency (under the Department of Rural Economy and Agriculture of the African Union Commission) for animal health and production. AU-IBAR will be the lead implementation partner. Established as the Interafrican Bureau of Epizootic Diseases (IBED) in 1951 to study the epidemiological situation and fight rinderpest in Africa, the organization's mandate today is to support and coordinate the utilisation of animals (livestock, fisheries and wildlife) as a resource for

human wellbeing in the Member States, and to contribute to economic development, particularly in rural areas. Being a specialised technical office of the African Union Commission (AUC), AU-IBAR enjoys unique convening power, and is a critical instrument for advocacy; it is able to bring together animal resource policy- and decision-makers from AU member states, including at ministerial level or higher. This means it is very well placed to translate technical recommendations into national, regional and continent-wide policy and practice, and to achieve real impact on the lives and livelihoods of those who depend on Africa's animal resources [www.au-ibar.org]. AU-IBAR is well placed to provide leadership in the implementation of project in view of its mandate and experiences in animal resources development and utilization on the African continent.

The NEPAD *Planning and Coordination Agency* (NPCA) is an economic development program of the African Union. NEPAD was adopted at the 37th session of the Assembly of Heads of State and Government in July 2001 in Lusaka, Zambia. NPCA aims to provide an overarching vision and policy framework for accelerating economic co-operation and integration among African countries. NEPAD's four primary objectives are: to eradicate poverty, promote sustainable growth and development, integrate Africa in the world economy, and accelerate the empowerment of women.

At international level, the two main technical agencies involved are the *Food and Agriculture Organisation of the United Nations* (FAO) and the *World Organisation for Animal Health* (OIE). **The FAO's** involvement covers both capture fisheries (inland and marine) and aquaculture production, with strong emphasis on stock statistics, biodiversity and best practices in governance of wild and farmed aquatic animal resources. FAO has also been involved in aquatic animal health management and biosecurity governance in aquaculture and aquatic production, worldwide and food safety of aquatic animal products through Codex Alimentarius Comission (CAC), while the OIE focuses on international standards for the safe trade of live aquatic animal species and their products, as well as on the welfare and transport of farmed aquatic animals, diagnostic methods and risk analysis.

Internal and External Evaluation Procedure

A cause-and-effect results framework will be developed in line with the CAADP Results Framework. A detailed Monitoring and Evaluation (M&E) framework will also be developed. Consistent with indicators developed to track implementation of the Malabo Declaration, a set of relevant indicators will be developed for the action and a baseline survey to assess the prevailing situation will be conducted.

Communication Strategy and Dissemination Methods

A communication plan will be developed and implemented for the project. The communication strategy will be two-pronged covering internal communication among project implementing partners and external non-implementing partners. The essence of the communication strategy will be to communicate what is being done under the project, the achievements of the project, and the experiences of different stakeholders.

Project Administration

The general direction and management of this action will be guided by a Steering Committee comprising representatives from the main stakeholders. The Steering Committee will be tasked to validate strategies and work plans for the joint implementation of the project.

9 Budget

Wherever possible provide a very preliminary idea of resource requirements, including, where possible, sources of financing (beneficiary countries or other donors).

10 Project Logframe

10.1 Project Logframe

Objectives/Activities	Objectively Verifiable	Outputs	Outcomes	Project
	Indicators			Assumptions
Overall Goal				
To enhance the contribution of the			1. National and sub-	
fisheries and aquaculture sectors to food			national governance and	
security, poverty reduction and improved			institutional arrangements	
livelihoods in Africa.			in environmental	
			management, aquatic	
			animal health and	
			biosecurity control and	
			aquatic food safety that	
			have the greatest impacts	
			at the most appropriate	
			level	
			2. Strengthened scientific	
			and socio-economic basis	
			for aquatic environmental	
			management, animal and	
			biosecurity control and	
			aquatic food safety.	
			3. Development of	
			market-led sustainable	
			aquaculture development	
			plans and actions for	
			sustainable commercial	
			4. Increased benefits	
			resulting from improved	

		access to aquatic animal
		products.
		5. Accelerated trade and
		marketing in aquatic
		animal products.
		5. Strengthened South-
		South (bilateral and
		regional) cooperation and
		coordinated mechanisms
		among RECs in aquatic
		environmental
		management, aquatic
		animal and biosecurity
		control and aquatic
		animal food safety.
		6. Increased awareness
		of the potential and
		importance of aquatic
		animal resources.
		7. Enhanced capacity of
		people and institutions in
		African to manage and
		ensure sustainable
		development of aquatic
		animal resources
Project Objectives:	Result Areas:	
1. Enhance the capacity for	1. Capacity for	
environmental management in aquatic	environmental	
production systems.	management in aquatic	
2. Strengthen the capacity of	production systems	
stakeholders in aquatic animal health	enhanced.	

management and biosecurity		2. Capacity for		
governance.		stakeholders in aquatic		
3. Enhance compliance of aquatic		animal health management		
animal products to aquatic animal trade		and biosecurity governance		
standards, regulations and certification		strengthened.		
procedures in order promote access to		3. Enhanced compliance to		
markets and intra-regional trade.		aquatic animal trade		
		standards, regulations and		
		certification procedures		
		4. Capacity of stakeholders		
		to improve aquaculture		
		productivity and trade		
		enhanced.		
Activities				
R1. Capacity for environmental				
management in aquatic production				
systems enhanced.				
A.1.1. Strengthen policy and institutional	- Regional and continental	 seminars and workshops 	- Inclusion of	
capacities on aquatic environment	seminars on environmental	conducted.	environmental	
management and biosecurity; this will	management approaches	- Number of participants	management for aquatic	
include Develop and provide guidance	and guidelines for	- Workshop and training	animal production	
on effective governance models to	sustainable aquatic animal	Reports	systems in regional and	
facilitate sustainable aquaculture	production systems	- Policy briefs	national policies and	
development; harmonization of policies	conducted for policy makers	- Regional and continental	budgets.	
and regulatory frameworks on	and managers.	policy and framework	- Increased levels of	
ecosystem approach to aquaculture and		- Guidelines for the	adoption and	
aquatic animal, strengthen institutional	Regional and continental	governance and	implementation of FAO	
capacity to implement, etc)	seminars to harmonize	implementation of	code of conduct and	
	policies and regulatory	environmental	Ecosystem approach to	
	frameworks on	management in aquatic	fisheries aquaculture by	

	environmental management	animal production systems	African member states.	
	approaches for aquatic	in Africa.	-improve implementation	
	animal production systems	- Training modules for	of OIE and Codex	
		technical personnel.	Alimenatrius	
	Regional training workshops			
	(short courses) for technical			
	personnel in public NEMA's,			
	government departments,			
	training and private sector			
	practitioners on standard			
	approaches to			
	environmental management			
	for aquatic animal			
	production systems.			
A.1.2 Develop and implement guidelines	-	Assessment reports	-Improved planning for	
for demarcating and managing	Spatial assessment and site		commercial aquaculture	
aquaculture zones. This will include	selection of best production	Workshop reports	development based upon	
facilitating regional strategic	areas-		ecosystem approach to	
environmental assessment for		Consultancy reports	aquaculture principles.	
aquaculture development on shared	Regional strategic		Production and	
ecosystems	environmental assessments	National, regional and	environmental	
	to s for aquaculture	continental policy	management measures	
	conducted.	frameworks on the	that promote biosecurity.	
	National and regional	selection of sites,		
	consultative workshops to	development and	Sustainable large scale	
	select and demarcate land	environmental	commercial aquaculture	
	and water-based	management of	operation models	
	aquaculture producing	aquaculture zones.		
	zones.		Increased confidence of	
		Guidelines for managers	private sector to invest.	
	National and regional	and operators of	Increased infrastructural	

	workshaps to develop	A guogulturo Zanas	public contor investment	
	workshops to develop	Aquaculture Zones.		
	management policies and		to operationalise	
	frameworks for demarcated	Harmonized action,	aquaculture zones.	
	aquaculture producing	investment and		
	areas.	management plans for land	Development and	
		and water based	implementation of	
	Regional and continental	aquaculture zones in	appropriate PPP	
	workshops to harmonize	shared ecosystems.	management and service	
	management policies and		delivery models for	
	frameworks for aquaculture		aquaculture	
	zones		aquacanaro	
	National workshops to			
	hallonal workshops to			
	develop action and			
	investment plans to develop			
	designated aquaculture			
	zones			
	Regional and continental			
	workshops to develop action			
	and investment plans to			
	develop designated			
	aquaculture zones			
A.1.3. Develop and implement				
mechanism for collaboration and sharing	Consultancies to assess	Consultancy reports	Establishment of	
of expertise between private sector and	socio-economic and	Regional aquaculture zonal	aquaculture zones	
public institutions in environmental	technical feasibility of	consultative workshop		
management	operationalizing selected	reports	Operationalization of	
	domorpoted agreed			
	demarcated aquaculture		aquaculture zones under	

		I I a man a set a set a set a set a	an along along a long along a long along a long a	
	zones	Harmonized mechanisms	regional environmental	
		and protocols that facilitate	and business	
	Consultancies development	standardized	management framework.	
	of appropriate regional and	transboundary service		
	national PPP management	delivery to aquaculture	Increased private sector	
	and service delivery models	zones within shared	investment into	
	for aquaculture zones	ecosystems.	aquaculture zones.	
	Consultative aquaculture	PPP investment and		
	zonal workshops to select	business plans for		
	and discuss implementation	presentation to		
	mechanisms for feasible	development finance		
	PPP management and	institutions.		
	service delivery models for			
	regional and national			
	aquaculture zones.			
	Consultancies to undertake			
	business and investment			
	plans for selected key			
	regional PPP management			
	and service delivery models			
	for aquaculture zones.			
R2: Strengthen capacity of				
stakeholders in aquatic animal health				
management and biosecurity				
governance				
A.2.1. Strengthen regional early warning	Strengthen provisions for		-	
and response systems.	diagnostic capacity within	Consultancy reports.	Improved diagnosis,	

Strengther	n/develop	capacities	and	national reference		reporting surveillance and
systems for	or early det	ection and re	porting	laboratories.	Workshop reports	control of aquatic animal
of aquatic	animal dise	eases.				diseases economic
				Consultancies to assess	Number of trained	importance.
				capacity and policies to	participants.	
				facilitate establishment and		Improved regional and
				operations of accredited	Policy framework and	national biosecurity
				regional reference	guidelines to establish and	governance and control.
				diagnostic and surveillance	operate regional aquatic	
				services for aquatic animal	animal health management	Improved access of
				health and biosecurity.	and biosecurity plans	aquatic animal and
						aquatic animal products
				Consultative workshops to	National and regional	to markets.
				strengthen legal and policy	frameworks and guidelines	
				provisions for the	for implementing aquatic	Fewer incidences of
				establishment and	animal health early warning	disease outbreaks and
				operations of accredited	and response systems.	when they do occur,
				regional reference		faster and more effective
				infrastructure and services		control mechanisms
				on aquatic animal health		implemented.
				and biosecurity control		
				- Consultative workshops to		
				strengthen legal and policy		
				provisions for the		
				establishment and		
				implement regional aquatic		
				animal early warning and		
				response systems.		
A2.2. St	trengthen	veterinary	public	Regional training workshops	Regional and national	Improved collaboration

institutions in aquatic animal disease and	to enhance knowledge	guidelines and protocols on	among the different
biosecurity control.	(capacity) and mechanisms	inspection and certification	veterinary units within
	for provision of aquatic	of aquatic animals and	both the public and
	animal veterinary services	products.	private sectors to provide
	(veterinarians and		quality veterinary services
	veterinary para-	Regional and national	to the industry.
	professionals) in the	guidelines and protocols on	
	following areas:	quarantine of aquatic	Improvement in
	Diseases recognition	animals.	biosecurity control.
	surveillance, emergency		
	response and	Regional and national	Increased farm
	emergency	guidelines for the	productivity.
	preparedness plans,	inspection, use and	
	Bio-security control at	certification of aquatic	Improved access of
	farm and national level	animal veterinary inputs,	fishery and aquaculture
	Inspection of live aquatic	including aquatic animal	products to markets.
	animals and aquatic	feeds.	
	animal products at farm		
	level, markets and	Competence to provide	
	portals of entry	international aquatic animal	
	inspection.	health and zoo-sanitary	
	Inspection of feed and	certificates.	
	veterinary inputs		
	Provision of quarantine	Competence to provide	
	services based upon	national and regional	
	international standards	diagnostic and disease	
	on aquatic animal	control services at farm,	
	health,	national and regional level.	
	Aquatic animal welfare		
	and trade		

	Public health,			
	 International zoo- 			
	sanitary certification			
	• Establish and implement	Assessment report on the		
	regional frameworks for	status analysis and impact		
	aquatic animal disease	of consultation		
	and biosecurity control.	mechanisms between key		
		stakeholders on the		
	Consultancy needs	implementation status of		
	assessment of the status	aquatic animal health and		
	and factors that would	biosecurity		
	improve aquatic animal			
	health service delivery	Guidelines for the provision		
	among the different arms of	of public and private		
	the veterinary services	veterinary aquatic animal		
		health services.		
	Consultative workshops to			
	develop collaborative	PPP's in aquatic animal		
	mechanisms to ensure	health service delivery.		
	effective service delivery for			
	aquatic animal health			
	among the various arms of			
	the veterinary services			
	including private and public			
	sectors.			
R.3. Enhance compliance to aquatic				
animal trade standards, regulations				
and certification procedures				
A.3.1. Capacity building of private sector	- Consultancies to:	- Needs assessment	Improved level of public	
stakeholders on best practices in aquatic	(i) Assess capacity building	reports.	awareness and adoption	
animal health management, hygiene and	needs of private sector		of recommended	

HACCP, OIE standards and use of	stakeholders among the	Soft and hard copy training	standard operating
pharmaceutical products.	various value chains,	and user manuals for	procedures.
	(ii) Develop and distribution	stakeholders.	
	of appropriate training and	Media adverts and	Improvement in, service
	user manuals for private	brochures	delivery and quality of
	sector stakeholders	- Training DVDs	products produced.
	individually on aquatic		
	animal health management,		Improved levels of
	hygiene and HACCP, OIE		biosecurity and bio-safety
	standards and use of		
	pharmaceutical products.		Increase in returns for
			operators
	National and regional		
	stakeholders training		
	workshops for		
	Production and distribution		
	of media programs and		
	adverts.		
A.3.2. Develop and implement an	(i)Conduct an evaluation of	Assessment reports	- improved performance
accreditation mechanism for aquatic	the status of aquatic animal		of aquatic animal feed
animal feed and seed	feed and seed quality and	Workshop reports	and seed
	standards on the continent.		Implementation of
		Aquatic animal feed and	HACCP for aquaculture
	Conduct assessment of	seed policies and standard	production.
	policies and regulatory	requirements included into	
	frameworks governing and	national policies on animal	
	strategies for assuring	feed and stocking	Improved access of
	aquatic animal feed and	materials.	farmed aquatic animals to
	seed quality.		markets

	aquatic animal. Consultative workshops to develop frameworks and mechanisms assure monitor aquatic animal feed and seed standards Training workshops on implementation of mechanisms to assure aquatic animal feed and seed standards.	Media adverts and evidence based information on source, quality, best practices and benefits of certified feed and seed. Aquatic animal feed and seed standards Aquatic animal feed and seed standards registered with National Bureaus of Standards.	Increase in the use of certified feed and seed. Increased adoption rates best practices for handling, storing, transporting, and using standard aquatic animal feed and se ed by stakeholders	
	Stakeholder training			
	workshops, shows and			
	media events to promote			
	visibility and use of certified			
	standard aquatic animal			
	feeds and seed.			
A 2.2. Strongthan policy and institutional	Pagional situation analysis	Situation analysis report	Improvement in lovel of	
capacities to develop and implement		Situation analysis report.		
mechanism to improve value addition.	processing, products and	Workshop reports	aquatic animal products	
food safety and quality assurance of	quality assurance from		on the market.	
aquatic animal products.	aquatic animal value chains.	Data collection and		
	Regional consultative	monitoring systems.	Increase in best practice	
This will include develop and provide	workshops to develop		adoption rates by	
guidance on effective governance	harmonized mechanisms to	Aquatic animal product	stakeholders	
models; harmonization of policies and	reduce post-harvest losses,	standards registered by		
regulatory frameworks and strengthen	improve quality and	national Bureaus of	Improved access to	

institutional capacity of both the public	assurance of aquatic animal	Standards.	markets	
and private sector to implement key	products alongthe value	-		
components for post-harvest food-safety	chains.		Consumers protected as	
and quality assurance.	National and stakeholder		a result of product	
	workshops stakeholder		standardization.	
	workshops to develop and			
	harmonize frameworks and			
	mechanisms for aquatic			
	animal product phyto-			
	sanitation control (e.g.			
	development of standards)			
	National and stakeholder			
	workshops stakeholder			
	workshops to implement			
	mechanisms for aquatic			
	animal product phyto-			
	sanitation control (e.g.			
	development of standards			
	including Codex			
	alimentarius).			
	Regional and national			
	training workshops to			
	develop and harmonize			
	frameworks and			
	implementation			
	mechanisms to capture,			
	monitor and disseminate			
	information on attributes of			
	aquatic animal products			

	within markets.by national and regional market monitoring structures e.g. INFOPECHE, farmers and consumer associations, government departments, etc.)			
A.3.4. Strengthen the capacity of	Regional situation analysis	Situation analysis report.	Increase in the level of	
stakeholder associations to monitor the	of stakeholder associations;		compliance to standards.	
implementation of standards along the	their characteristics,	Workshop reports.		
value chain.	systems and ability to		Improved access of	
	undertake marketing and	Training and user manuals	products to markets.	
	advocacy.	for operators.		
			More private sector	
	National and regional	Technical support.	funding attracted to	
	training workshops for		support provision of	
	members to implement best	Monitoring systems.	services in quality	
	practices for product quality		assurance.	
	assurance.	Tools and equipment for		
		monitoring (e.g. ICT		
	National and regional	equipment for data		
	training workshops for	management, etc.).		
	associations (i.e. along			
	value chain: farmers,	Policy and management		
	processors, traders and	guidelines for set-up and		
	consumer) to set up	operations of PPP's in		
	systems facilitating	quality assurance of		
	compliance and monitor	aquatic animals		
	members application of			
	standards as well as			

	standards of products			
	Technical and material			
	support to stakeholder			
	institutions to enable them			
	implement and monitor			
	SOPs.			
	Develop and establish			
	PPP's frameworks to			
	provide relevant accredited			
	technical services in quality			
	assurance along the value			
	chain.			
R.4. Capacity of stakeholders to				
improve aquaculture productivity and				
trade enhanced.				
A 4.1. Conduct value chain analyses for	Conduct value chain	Analytical reports	Improvement in the	
aquaculture and capacity of stakeholders	analyses for aquaculture		adoption of best	
strengthened on environmental	and capacity of	Workshop Reports	management practices.	
management, biosecurity and food	stakeholders strengthened			
safety along the value chain.	on environmental	Training manuals	Improvement in the	
	management, biosecurity		viability and sustainability	
	and food safety along the	User guidelines.	of operations and the	
	value chain.		industry.	
			, ,	
	Regional and national			
	workshops to strengthen			
	stakeholder capacity to			
	implement environmental			
	management biosecurity			
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	and food safety measures			
	along the value chain.			
A 4.2. Strengthen regional cooperation	Conduct an assessment of	Assessment reports	Wider dissemination of	
of fish market information, trade	the implementation status		market information.	
agreements and policy harmonization.	and impact of regional trade	Workshop reports		
	agreements and policy		Reduction in bottlenecks	
	harmonization on the	Policy implementation	to trade for traders.	
	livelihoods of aquatic animal	guidelines		
	producers, processors and		Evidence based sectoral	
	traders.	Technical support hired	policy making.	
		and reports.		
	Conduct an assessment of			
	the impact of and trade	Material support delivered		
	information observatories on	(e.g. ICT equipment, etc.).		
	regional and national levels			
	of aquatic animal trade.	Price indices and other		
		market information in public		
	Regional consultative and	arena.		
	stakeholder workshops to			
	develop frameworks to			
	strengthen performance and			
	impact of fish market			
	information, trade			
	agreements and policies.			
	Regional stakeholder			
	workshops to strengthen			
	capacity of fish market			
	information observatories			
	improve their services and			
	impact on trade.			

	Technical and material support to market			
	observatories.			
	Regional stakeholder			
	workshops to strengthen			
	capacity of managers			
	implement regional trade			
	agreements and policies			
A 4.3. Enhance services delivery in	Conduct a situation analysis	Assessment reports.	Better quality services	
aquaculture production systems. This	and needs assessment of		delivered.	
will entail strengthening extension	status of services along the	Consultative workshop		
services, implement supportive PPP	value chain.	reports.	Improvement in	
models, and organize exchange visits.			performance of	
	Consultative workshops to	Training workshop reports	enterprises along the	
	discuss frameworks and		value chain	
	appropriate standards and	Study tours, student		
	models for services and	exchange programs		
	service delivery (notably	5 1 5		
	training modules. PPPs.	Technical support hired		
	codes of conduct. company	and reports.		
	charters. etc.).	•		
	,,	Material support delivered		
	Capacity building of	(ICT equipment. nets. etc.)		
	extension service providers			
	that comprising of short	SOPs and COPs.		
	courses and study tours			
	Improve capacity of			
	associations provide			

	appropriate quality services			
	to members (e.g. sampling,			
	data management,			
	marketing, finance, etc.).			
	Improve capacity of seed			
	and feed producers to			
	produce quality assured			
	products and advice clients			
	on best practices for the use			
	of their products.			
	Technical support			
	Material support			
A 4.4 Creating and ophonoing		Poporto	Pottor informed public	
A 4.4. Creating and eminancing	Public awareness	Reports.	Better informed public.	
awareness about aquaculture and its	campaigns.			
potential in order to sensitize		Media events conducted.	Increased number of new	
stakeholders and national governments	Media events and		entrants into various	
to prioritize aquaculture and allocate	publications	Publications.	aspects of the sector.	
budgets for aquatic animal health				
activities.	Aquaculture shows and	Films	Improved public and	
	trade fairs		private sector funding.	
		Appropriate syllabi and		
	Symposia	training materials		
	Seminars	Facilities for practical		
		training demonstrations in		
	Primary and secondary	schools and colleges		
	school awareness programs	, j		
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Curriculum development	
(primary to tertiary levels).	
Training workshops for trainers (including school teachers)	
Development and	
production of school training	
materials and infrastructure.	